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March 23, 2016

Ms. Valerie Barone, City Manager
City of Concord
1950 Parkside Drive
Concord, CA 94519

Subject: Professional Working Relationship with Lennar Bay Area Urban

Dear Ms. Barone:

We are writing this letter to describe our professional experience working with *Lennar Urban* on several projects in the San Francisco Region. We are presently leading the planning and investigation efforts for the shoreline open space for their Hunters Point Shipyard/Candlestick Point Redevelopment project, and leading the design effort for the Ferry Terminal and shoreline areas for their Treasure Island Redevelopment project. We have also worked with them and/or many of their key staff over the years on several projects both in the SF Bay region and elsewhere.

Moffatt & Nichol is a leading engineering firm based in Long Beach, working primarily on infrastructure and heavy civil works projects. Established in 1945, we now have a staff of over 600 professionals in about 30 offices worldwide. Over that 70-year period we have established an excellent reputation in the industry – as creative engineers who produce quality work products and deliver practical, buildable designs. Our clients consist of Federal, State, and Local Governments, as well as large public and private entities.

Our regional office has been in Walnut Creek for over 30 years now, where we presently employ a staff of about 45 consisting primarily of structural, coastal, and civil engineers, and other support staff. We have worked on several former Navy Bases that were undergoing base conversion (Mare Island, Alameda NAS, Treasure Island, Hamilton Airfield), led major repair designs for the Military Ocean Terminal Concord facility for the Army Corps, and have been on-call consultants for several Cities and Counties in the Bay Area including Martinez, Oakland, Walnut Creek, San Francisco, and San Mateo.

Over the last 8 years working with Lennar on the Base Reuse projects at Treasure Island and Hunters Point Shipyard, we have enjoyed an excellent working relationship with several key staff members. Much of the subject matter where we bring in our expertise (marine waterfront engineering) is complex and requires support from our clients in terms of understanding the reason for expending what is sometimes significant effort and budget over the course of a project. What is noteworthy about the key staff we work with at Lennar is that they are always open to the advice and recommendations that result from our complex analysis, and have fully supported the investment of significant funds to make a project better for the communities

that they are developing. Two examples are the designs we recommended for accommodating future sea level rise at Treasure Island and the Hunters Point Shipyard, where they will be investing in raising several hundred acres of land to be out of flood zones for decades into the future, even though several developments around the Bay Area are building to a shorter timeframe. Their project management staff carefully considered our long term projections of sea level rise, understood the implications we were communicating to them via complex modeling and analysis, and embraced our recommendations to build higher than any other project that had built developments in the Bay Area until now.

Sincerely,

MOFFATT & NICHOL



Dilip Trivedi, Dr. Eng., P.E.

Vice President